



Children's Hospital Colorado
Here, it's different.™

2023-2025

Community Health Implementation Strategies

Implementation strategies for Children's Hospital Colorado, North Campus

Approved by the Children's Hospital Colorado Board of Directors on April 27, 2023

Introduction

Founded in 1908, Children’s Hospital Colorado has been a leader in providing the best health care outcomes for children for more than 100 years. Our mission is to improve the health of children through the provision of high-quality coordinated programs of patient care, education, research and advocacy.

In response to our 2022 Community Health Needs Assessment, Children’s Colorado is proud to present our 2023-2025 Community Health Implementation Strategies (CHIS). In these strategies, we outline the key initiatives for the next three years in partnership with community organizations, schools, governmental agencies and more. We look forward to implementing these strategies to improve the health of children based on community-prioritized needs and, as we do so, expanding, evolving and adapting our work as we hear from our community over the three-year period.

Defining our community

For the purposes of these implementation strategies, Children’s Colorado has defined community as all children and youth aged 0 to 25 living in the two-county area in which most of the hospital’s patient population resides and in which we have facilities: Adams and Broomfield Counties. Within these counties, Children’s Colorado has two licensed hospital facilities, Anschutz Campus in Aurora, Colorado, and North Campus, located in Broomfield, Colorado. This CHIS focuses on our implementation strategies for the licensed facility in Broomfield.¹



¹ To see the CHIS for Children’s Colorado’s Anschutz Medical Campus licensed facility, please visit: <https://www.childrenscolorado.org/community/community-health/community-health-needs-assessment/>

2022 Community Health Needs Assessment and Prioritization

In 2021 and 2022, Children's Colorado engaged in a significant community outreach process to assess the interests and concerns of community members across neighborhoods and counties. Through collaborations, surveys, interviews, and community meetings, we were able to gather input from hundreds of people.

For the assessment, we conducted:

- A comprehensive review of 30+ state and county-level data sources of various child health indicators and demographics
- A review of internal Children's Colorado data on patient utilization, diagnoses and demographics
- 33 key informant stakeholder interviews with community and health leaders
- A caregiver opinion survey with responses from 314 residents in our two-county community, in English (71%) and Spanish (17%)
- Two community leader meetings, with 45 participants across both meetings

Once data collection was completed, Children's Colorado met with community partners and our health system's Division of Community Health and Advocacy leadership to prioritize community health needs. We used the following criteria to guide prioritization: impact, community importance, viability, sustainability, scale and health equity. **Ultimately, mental health, access to care and food insecurity² were identified as our top priorities for the next three years.**

To see the full needs assessment, visit:

<https://www.childrenscolorado.org/community/community-health/community-health-needs-assessment/>

² For purposes of this report, "food insecurity," "food security and nutrition" and "hunger or access to healthy foods" are used interchangeably.

The figure below summarizes the top health or social needs identified through our stakeholder interviews and caregiver survey.

FIGURE 1. Top Health or Social Needs Identified, by Data Source

Top 5 Issues <i>(in rank order)</i>	
Stakeholder Interviews	Caregiver Survey
1 Mental and suicide prevention	1 Mental health, including suicide prevention
2 Access to care	2 Access to health care and mental health services
3 Affordable housing	3 Hunger or access to healthy food
4 Access to culturally responsive care	4 Mother and infant health
5 Food security and nutrition	5 Child abuse and neglect

Rationale for other priorities not addressed here

Children’s Hospital Colorado recognizes that the public health needs of the community are extensive, and many needs are not explicitly addressed through our priorities and goals. Several health and social needs were identified as top needs by the community and within the data, such as maternal and infant health, child abuse and neglect, oral health and affordable housing.

Children’s Colorado realizes the health and social needs for children and youth in our communities are vast. We aim to meaningfully advance child health and achieve more impact by focusing on our top three priority areas, rather than extending too far across domains and limiting our ability to improve health in any one area. Mental health, access to care and food insecurity will be our primary areas of focus for the next several years. Many of the specific issues that the community raised through the needs assessment will continue to be addressed through the Division of Community Health and Advocacy and other Departments at Children’s Hospital Colorado.

Community Partners

Partnering with public health, schools, primary care and community-based organizations (CBOs) is a core element of Children’s Colorado’s community health initiatives. This is particularly true for the 2023 North Campus CHIS, which are Children’s Colorado’s first implementation strategies for Broomfield. Across all priority areas, Children’s Colorado will prioritize developing and expanding community partnerships with local public health agencies (Adams and Broomfield County Departments of Public Health), schools, primary care providers and CBOs. These partnerships will foster shared goals, promote understanding and alignment with existing efforts and achieve even greater outcomes through collaboration.

Measurement

To evaluate our initiatives to promote health for children and youth in Colorado, we are using the RE-AIM evaluation framework, which measures the Reach, Effectiveness, Adoption, Implementation, and Maintenance of our work. These measures can demonstrate where and how we are making the greatest impact and where we can improve our work.¹⁻³ Figure 2 below displays the overarching evaluation questions for each RE-AIM domain and example measures with the corresponding goals from these strategies.

FIGURE 2. Reach, Effectiveness, Adoption, Implementation and Maintenance (RE-AIM) Framework, Evaluation Questions and Example Measures

		Measures				
		Reach	Effectiveness	Adoption	Implementation	Maintenance
Evaluation Questions		Who is impacted by this initiative?	What are the most important outcomes?	What settings are you targeting? Does the initiative get adopted across settings?	How will the initiative be delivered? Were key aspects delivered as intended?	What will happen over the long term? How will this initiative be sustained?
	Example Measures	# of patients engaged for resource support	% of trained schools who report having the knowledge and skills to respond to students in crisis	Increase in screening for suicide risk across clinical settings	Implementation of patient and family council feedback	Total state funding allocated for pediatric mental health in Colorado

Implementation Goals and Strategies



Mental Health

In 2022, Children’s Colorado published two CHIS focused on mental health for our Anschutz and South Campuses as well as our Colorado Springs Hospital. Since many of those mental health strategies are applied across the Children’s Colorado hospitals and systems of care, the goals and strategies below are also highlighted in our 2022 CHIS. For all three CHIS, Children’s Colorado will partner with our health system’s Pediatric Mental Health Institute (PMHI) and Strategy and Planning teams to align our community strategies with Children’s Colorado’s systemwide Mental Health Strategic Plan.

GOAL 1: Improve mental health awareness and reduce the risk of suicide

Through Goal 1, Children’s Colorado will partner with schools, clinical settings and community leaders to teach youth resiliency and coping skills, train professionals how to respond to a mental health crisis — including suicide prevention and intervention — screen for mental health and suicide risk and expand access to evidence-based therapies and consultation.

Anticipated impact:

- Increase awareness of mental health conditions and access to resources, trainings and treatments
- Strengthen mental health and coping skills among youth and provide tools for youth and families to recognize mental health risks in both clinical and community settings

STRATEGY: Partners for Children’s Mental Health (PCMH) will train trusted adults to meet child and youth mental health needs and provide implementation support in schools, clinical settings and communities. PCMH plans to expand trainings, including the diversity of trainees and regions served

Tactic: Provide training and implementation support to meet mental health needs of students (e.g., dialectical behavioral therapy, suicide intervention and postvention protocols)

Setting	Measures	Partnerships
Schools (K-12)	<ul style="list-style-type: none"> • # of school districts touched • # of professionals trained and contact hours • Average baseline and ending knowledge among school trainees 	<ul style="list-style-type: none"> • Colorado schools and districts

Tactic: Provide training and implementation support to help clinics implement youth suicide prevention care pathways using evidence-based approaches (e.g., Ask Suicide-Screening Questions (ASQ) Suicide Screening, Brief Suicide Safety Assessment and PracticeWise MAP)

Setting	Measures	Partnerships
Health Care	<ul style="list-style-type: none"> • # of providers that have implemented formal suicide screenings • # of clinics that have implemented formal suicide screenings • % of trained clinics who have fully integrated suicide screening into their workflows • Average baseline and ending knowledge among clinic trainees 	Clinics (primary care, family medicine, behavioral health)
<ul style="list-style-type: none"> • Tactic: Provide suicide prevention training and education for community members (e.g., Question Persuade Refer, Applied Suicide Intervention Skills Training, Youth Mental Health First Aid) • Tactic: Provide trainings on LGBTQ+ competency and gender-affirming care to help youth-serving adults create safe spaces for LGBTQ+ youth 		
Setting	Measures	Partnerships
Health Care Community	<ul style="list-style-type: none"> • # of Colorado counties reached • # of community members trained and contact hours • # of youth-serving adults trained and contact hours • Average baseline and ending knowledge among community trainees 	<ul style="list-style-type: none"> • Trusted adults • Mental health professionals

STRATEGY: Children’s Colorado will screen for suicidal ideation and depression in various clinical settings

Tactic: Expand existing suicidal ideation and depression screening to other clinical settings for patients aged 12 years and older

Setting	Measures	Partnerships
Health Care	<ul style="list-style-type: none"> • Implementation of the screening process for depression and suicidal ideation • Increased screening for suicide risk across settings • Increased screening for depression across settings 	<ul style="list-style-type: none"> • Parents and other trusted adults • Mental health professionals • Primary care providers



STRATEGY: Pediatric Mental Health Institute (PMHI), Speakers Bureau (SB) and Corporate and Community Development (CCD) will educate and raise awareness of child mental health needs, resources and supports and skill building

- **Tactic:** Host educational presentations by physicians, nurses and other health care experts for community organizations and schools
- **Tactic:** Raise mental health awareness to inform policymakers, parents and other trusted adults through media stories and online resources

Setting	Measures	Partnerships
Community Schools	<ul style="list-style-type: none"> • # of community presentations on mental health • # of attendees at community presentations on mental health • # of events with mental health resources distributed • # of mental health-related media events • # of media stories about youth mental health featuring PMHI experts • # of mental health pageviews (Colorado users) • # of PMHI Department pageviews (Colorado users) • # of CME and non-CME provider presentations related to mental health • # of NewsNow articles related to mental health 	Schools, community organizations, businesses, local and state government





GOAL 2: Improve systems of care and access to mental health services

Through Goal 2, Children’s Colorado will prioritize mental health policy and funding solutions that will best support children, youth and families. This will involve advocating for funding to address children’s mental health from prevention to treatment and recovery, supporting policies that address the social factors that impact child, youth and family mental health, and advocating for payment models that can better serve individuals who need access to mental health care.

Anticipated impact:

- Develop a more coordinated and integrated system of child and youth mental health in Colorado
- Improve access to and expertise in mental health services, as well as support in primary care

STRATEGY: Children’s Government Affairs, Medicaid Strategy and PCMH teams will advocate for and support funding, legislation, regulations and policies that improve access to high-quality mental health services for Colorado youth

Tactics: Strengthen the youth mental health system by:

- Fighting for kids to get their fair share of resources in the annual state budget
- Strengthening the accountability and unity of the mental health system for kids with the new Behavioral Health Administration and the next phase of Colorado Medicaid’s delivery system, the Accountable Care Collaborative
- Advocating for local mental health resources, such as allocating American Rescue Plan Act (ARPA) funding to prevention and early identification programs as well as community-based mental health providers and programs
- Coordinating and strengthening youth mental health advocacy efforts in partnership with communities and advocates across the state
- Gathering and sharing critical data that can inform legislative efforts
- Supporting policies that address social determinants of health, including supporting funding and policy decisions that prioritize housing, economic security and food security to reduce risk factors and promote the health and well-being of kids and families
- Advocating for healthcare financing models that provide better care for individuals with mental health conditions, including the integration of physical and mental health



2023-2025 COMMUNITY HEALTH IMPLEMENTATION STRATEGIES

Setting	Measures	Partnerships
<p>Policies and Systems</p>	<ul style="list-style-type: none"> • # of bills monitored • # of experts testifying in public hearings • # of advocacy letters submitted to elected officials and government agencies • # of coalitions built across policy priority areas • # of coalitions participated in • Serve in a lead advocacy role for 1-2 priority policies impacting children’s mental health and/or social determinants of health (SDoH), includes local, state and federal policies • # of amendments secured on legislation and/or regulations impacting children’s mental health and/or SDoH • # of media stories generated with an advocacy focus on children’s mental health and/or SDoH • Growth in number of youth, family and community engaged in reviewing CHCO’s annual policy agenda compared to prior year • # of people trained (e.g., Resident Advocacy Trainings) 	<ul style="list-style-type: none"> • State agencies (e.g., Office of Behavioral Health) • Advocacy organizations (e.g., Mental Health Colorado) • Providers (e.g., hospital and community-based) • Policymakers (e.g., lawmakers, staff, and leadership of the Office of the Governor of Colorado)



GOAL 3: Promote protective factors and reduce risk factors for mental health conditions

Through Goal 3, Children’s Colorado will promote a healthcare environment that is culturally responsive and welcoming to families across backgrounds, cultures and languages through trainings, mentorship and workforce development across our health system.

Anticipated impact:

- Create a more welcoming and culturally responsive healthcare environment that accounts for youth mental health needs and the backgrounds, cultures and languages of those youth and their supportive communities.

STRATEGY: Create a culturally responsive, equitable and inclusive environment by training, mentorship and workforce development with staff and community members

<p>Tactic: Provide cultural responsiveness training for healthcare providers in partnership with community-based advocates and organizations through the Center for Advancing Professional Excellence (CAPE) simulation education trainings</p>		
Setting	Measures	Partnerships
<p>Healthcare workers</p> <p>Community</p>	<ul style="list-style-type: none"> • # of simulation training courses offered • # of community advocates represented • # of community partners/groups represented • # of healthcare providers trained 	<ul style="list-style-type: none"> • Families Forward Resource Center • University of Colorado School of Medicine, Center for Advancing Professional Excellence
<p>Tactic: Engage team members in the Experience Different programming to practice and model inclusive behaviors, promote the tenets of health equity and help create an organization that intentionally values difference</p>		
Setting	Measures	Partnerships
<p>Healthcare workers</p>	<ul style="list-style-type: none"> • Intercultural Development Inventory (IDI) baseline and ending numbers for Captain of Inclusion cohorts • # of team members trained as Captains of Inclusion (creating a culturally responsive workforce) 	<ul style="list-style-type: none"> • Center for Health Progress • Kaiser Permanente
<p>Tactic: Increase workforce diversity to be reflective of the community we serve</p>		
Setting	Measures	Partnerships
<p>Healthcare workers</p>	<ul style="list-style-type: none"> • Demographic diversity of those hired • Percent change year over year of leadership demographic diversity 	<p>Willis Tower Watson</p>



Tactic: The Team Member Resource Groups will support hospital-wide diversity and inclusion efforts, serve as a source of educational and professional development opportunities and maintain an open forum for the exchange of ideas

Setting	Measures	Partnerships
Healthcare workers Patients Community	<ul style="list-style-type: none"> • # of team members participating in Team Member Resource Groups (Cultural humility, representativeness, representative workforce) • # of education events/opportunities sponsored within the organization • # of CHCO policies and procedures consultations with the Experience Different Teams • # of mentions in the Team Member Experience Survey • # of education events/opportunities sponsored within communities 	



GOAL 4: Promote community voices and engagement to inform, advise and shape mental health priorities and systems of care

Through Goal 4, we will participate in community coalitions to ensure the voices of children, youth, their families, healthcare providers and community advocates all help shape systems of care. This coalition work helps us as we strive to be more unified in our approach to community health improvement and advocacy efforts.

Anticipated impact:

- Through policies and programs, design a mental health system built for children, youth and families across Colorado
- Strengthen cross-collaborations in the community to improve mental health for children and youth
- Promote inclusive youth and family-centered mental health care in Colorado

STRATEGY: Develop and participate in coalitions and councils with people with lived experience, community advocates and governmental agencies to ensure community voices shape mental health policies and systems of care

Tactics:

- Children’s Colorado’s Government Affairs, Medicaid Strategy, and PCMH teams will lead and participate in community coalitions and continue to cultivate a statewide network of child health advocates and encourage Coloradans to voice their views on the importance of child and youth mental health in public policy
- The PCMH Youth Committee, led by 14 youth from across Colorado, will shape how PCMH plans, develops, and executes initiatives
- The PMHI Youth Action Board (YAB), a program with up to 18 youth from 30 schools in the Denver metro area, will continue to promote ways to reduce stigma and raise awareness about mental health issues

Setting	Measures	Partnerships
Policies and Systems	<ul style="list-style-type: none"> • # of Child Health Champion voluntary signups • % of Child Health Champion participants who took action on a child health advocacy topic during the preceding quarter • Key milestones from community coalition building • # of Youth Advisors on PCMH Youth Committee • % of PCMH Youth Committee members who feel that their voice is heard and input is used • Youth Committee Milestones, including description of PCMH Youth Committee recommendations applied to PCMH strategies • # of Youth Action Board representatives 	<ul style="list-style-type: none"> • Policymakers (e.g., lawmakers, staff and leadership at the Office of the Governor of Colorado) • State agencies, including leadership and staff at Behavioral Health Administration (BHA), Department of Human Services (CDHS), Department of Healthcare Policy and Financing (HCPF) • Local governments, including Colorado Counties Incorporated and the Colorado Human Services Directors Association • Advocacy organizations, including Healthier Colorado and Mental Health Colorado • Community-based providers



2023-2025 COMMUNITY HEALTH IMPLEMENTATION STRATEGIES

<p>Tactic: Engage and collaborate with community-focused organizations to offer guidance, support and/or feedback on shared strategies and goals aimed at mental health and/or contributing factors</p>		
Setting	Measures	Partnerships
<p>Community</p>	<ul style="list-style-type: none"> • # and type of collaborations • Collaboration-specific milestones 	<ul style="list-style-type: none"> • Colorado Alliance for School Health • Colorado Blueprint to End Hunger • Safe Kids Colorado • Metro Denver Partnership for Health • Aurora Health Alliance • Future of Charitable Food • Resident Leadership Council • Fatality Review Boards
<p>Tactic: Provide a defined avenue for families, youth, and community through Family Advisory Councils and the development of a Community Health Advisory Council to advocate, engage and educate Children’s Hospital Colorado to improve the system of care and health outcomes for children and families receiving care</p>		
Setting	Measures	Partnerships
<p>Patients</p> <p>Community</p>	<ul style="list-style-type: none"> • Improvements to operational efficiencies, informed by patient and family feedback • # of CHCO policies and procedures consultations with the Council • # of Mental Health Family Advisory Council representatives 	<ul style="list-style-type: none"> • Patients and their families • Community-based organizations





Access to Care

GOAL 1: Improve systems of care and access to healthcare services

Through Goal 1, Children’s Colorado will partner with primary care practices, payers and lawmakers to identify opportunities to improve access to healthcare services for children and families.

Anticipated impact:

- Improve access to timely healthcare services for children and families across the community
- Improve and expand networks of providers to serve children and families
- Improve coverage for medical and health-related social services and supports

STRATEGY: Children’s Colorado Government Affairs and Medicaid Strategy teams will promote access to care, including mental health care and health-related social needs, by supporting funding, legislation, regulations and other policies that improve access to high-quality care

Tactics:

- Advocate for policies that improve insurance coverage and quality
- Build and strengthen provider networks
- Improve health care financing, particularly for health-related social needs

Setting	Measures	Partnerships
<p>Patients</p> <p>Health care</p>	<ul style="list-style-type: none"> • # of bills monitored • Milestones achieved in access to care through collaboration with community partners 	<ul style="list-style-type: none"> • Policymakers (e.g., lawmakers, staff and leadership at the Office of the Governor of Colorado) • State agencies and contractors • Providers • Patients • Housing partners • Health equity advocacy partners

GOAL 2: Promote navigation support to increase access to social services and supports that affect access to care

Through Goal 2, Children’s Colorado will promote access to services and supports that can reduce stress and address targeted social and economic needs that can affect accessing healthcare services.

Anticipated impact:

- Improve health outcomes by reducing barriers to social supports and care
- Strengthen supports to improve access to healthcare resources in the community

STRATEGY: Expand social needs screening to inpatient settings

Tactic: Address social needs of identified patients through social needs screening and increase health navigation referrals

Setting	Measures	Partnerships
Patients	<ul style="list-style-type: none"> • # and % of patients who completed social needs screener • # of referrals from inpatient departments 	<ul style="list-style-type: none"> • Medicaid RAEs • Community-based organizations • County Human Services • Primary care providers

STRATEGY: Address social barriers to care by providing supports, education and referrals

Tactics:

- Health Navigation will help families to navigate systems and connect them to community resources to meet families’ social needs
- Explore health navigation expansion at North Campus to provide resource referrals
- Resource Connect and its partner organizations will increase families’ access to health-related social supports

Setting	Measures	Partnerships
Patients	<ul style="list-style-type: none"> • # of patients engaged • # of departments referring to Resource Connect 	<ul style="list-style-type: none"> • Government agencies • Community-based organizations, including: <ul style="list-style-type: none"> - Denver Human Services - Women, Infant and Children - Energy Outreach - Spectrum Advocacy - Adams County Workforce - A Precious Child



GOAL 3: Promote community partnerships in support of access to care

Through Goal 3, Children’s Colorado will partner with schools, primary care and community organizations to promote services, expertise and access to evidence-based care across settings.

Anticipated impact:

- Improve access to evidence-based care in schools, primary care and home
- Improve partnerships to increase access to care in primary care settings

STRATEGY: Provide community-based asthma programs to strengthen the circle of support for patients with asthma to improve health outcomes

<p>Tactic: AsthmaCOMP (Colorado Comprehensive School-Centered Asthma Program) works with students, families and school staff to improve access to school-based asthma care and pediatric asthma outcomes</p>		
Setting	Measures	Partnerships
<p>Schools (K-12)</p> <p>Community</p>	<ul style="list-style-type: none"> • # of students who participate in the program • Missed school days for participating students 	<ul style="list-style-type: none"> • School districts in Adams and Broomfield Counties • Colorado Department of Public Health and Environment
<p>Tactic: Just Keep Breathing provides home visits to patients with high-risk asthma, improving outcomes through asthma education, environmental assessments and remediation, care coordination and patient navigation</p>		
Setting	Measures	Partnerships
<p>Community</p>	<ul style="list-style-type: none"> • # of patients who receive home visits (in person or telehealth) • Emergency department (ED) and inpatient utilization for participating patients 	<ul style="list-style-type: none"> • Colorado Department of Public Health and Environment • Energy Outreach Colorado • Colorado Healthy Housing Coalition
<p>Tactic: An asthma navigator support asthma patients and families transitioning from the inpatient setting to home, ensuring they are connected to follow up care and providing resources for identified psychosocial needs</p>		
Setting	Measures	Partnerships
<p>Health Care</p> <p>Community</p>	<ul style="list-style-type: none"> • # of patients seen by the asthma navigator • ED visits/Inpatient readmissions among patients seen by asthma navigator 	<ul style="list-style-type: none"> • Colorado Access • Primary care providers



STRATEGY: In partnership with local schools, increase access to resources and clinical services in school settings

Tactics:

- The School Health team will develop a strategic plan that will implement systematic training, professional development for nurses, education to students and families and support for school nurses and childcare health consultants around behavioral health and how to access additional resources for students with 504, individualized education programs, individual family service plan or care plans
- PMHI and PCMH are partnering with schools to train school personnel how to lead Unstuck and On Target, a community-based curriculum for students focused on cognitive behavioral techniques to promote executive functioning and student success, including making goals and plans, balancing others’ needs and regulating emotions. This program will expand to the schools who receive training to lead the curriculum in their schools and classrooms
- The School-Based Dental Clinic team will provide dental hygiene services in schools to prevent caries and increase access to dental services

Setting	Measures	Partnerships
<p>Schools (K-12)</p> <p>Community</p>	<p>School Health</p> <ul style="list-style-type: none"> • # of students with an Anxiety Action Plan • Development of an external webpage to share care plan templates and other school health resources • % of nurses that complete QPR, ASIST, and/or Youth Mental Health First Aid training • # participating schools <p>Unstuck and On Target</p> <ul style="list-style-type: none"> • reach of Unstuck and On Target program <p>School-Based Dental Clinic</p> <ul style="list-style-type: none"> • # of students who received an oral health screening • # of dental hygiene visits • # of providers trained • # of sealants • # of presentations • # of hygiene kits • # of schools who receive hygiene services • # of students served in the community 	<ul style="list-style-type: none"> • School Districts • Healthy Childcare Colorado • Extension for Community Health Outcomes (ECHO) • Colorado Department of Education • Every Child Pediatrics



STRATEGY: Build partnerships to help promote access to care for Medicaid members

Tactic: Identify opportunities to partner with Regional Accountable Entities (RAEs) to promote improved access to care and health-related social supports for patients using Medicaid

Setting	Measures	Partnerships
Health Care	<ul style="list-style-type: none"> • Feedback from patients and families on access to care from partnering practices (Children’s Colorado Patient Family Experience Survey) • Improvements to select key performance indicators tied to access to care from partnering practices (e.g., % patients with a timely well-child check) • Milestones to access care achieved through collaboration with RAEs 	<ul style="list-style-type: none"> • Colorado Community Health Alliance (CCHA) Region 6 • Colorado Access (Adams County) Region 3





Food Insecurity

GOAL 1: Strengthen supports for families experiencing food insecurity

Through Goal 1, Children’s Hospital Colorado will promote Food as Medicine (FAM) by increasing access to healthy foods, health education and behavior change to promote healthy lifestyles and improve access to food supports.

Anticipated impact:

- Improve access to health-related social supports to promote nutritious eating and healthy behaviors

STRATEGY: Screen and refer families for food insecurity and public benefits across various settings

Tactics:		
<ul style="list-style-type: none"> - Screen for food insecurity in the inpatient setting - Screen for food insecurity and benefits in Lifestyle Medicine and primary care clinics - Explore expanding community health navigation to North Campus to provide resource referrals for benefits 		
Setting	Measures	Partnerships
Health care	<ul style="list-style-type: none"> • % of families screened for food insecurity in various clinical settings • % positive screens for food insecurity • % of families whose food insecurity needs were resolved • Expansion of FAM model to new settings 	<ul style="list-style-type: none"> • Aurora Public Schools • Food Bank of the Rockies • The Emergency Food Assistance Program (TEFAP) • Delaney Farms • Hunger Free Colorado • Future of Charitable Food • Blueprint to End Hunger

 **GOAL 2: Raise awareness of the health impacts of food insecurity**

Through Goal 2, Children’s Colorado will promote food assistance and education programs in schools, primary care and communities to increase enrollment in food-related benefits and access to food.

Anticipated impact:

- Improve health across communities through more consistent access to and awareness of high-quality nutritious foods

STRATEGY: Partner with schools and community-based organizations to identify opportunities to promote access to high-quality nutritious food and education

Tactics:

- **Schools:** Provide food assistance (i.e., SNAP) enrollment information at family facing events
- **Community:** Provide Hunger Free Colorado Hotline information at family facing events and promote current community nutrition programs in family facing settings

Setting	Measures	Partnerships
School (K-12)	<ul style="list-style-type: none"> • # of school and community events where food assistance information is shared • Usage of federal United States Department of Agriculture nutrition programs among patients and families 	<ul style="list-style-type: none"> • Hunger Free Colorado • Cooking Matters • Food Bank of the Rockies
Health care		
Community		



 **GOAL 3: Promote community partnerships in support of food security**

Through Goal 3, Children’s Colorado will partner statewide and with local organizations to align goals and collaborate on improving access to food.

Anticipated impact:

- Improve coordination and reach of food security efforts across Colorado

STRATEGY: Align with statewide efforts to promote food security across community settings, including Blueprint to End Hunger and Hunger Free Colorado

Tactics:		
<ul style="list-style-type: none"> - Coordinate with partners on existing strategies and opportunities to improve efforts to promote food security - Participate in the Metro Denver Healthy Beverage Coalition, Blueprint to End Hunger Coalition and national-level efforts to promote food security - Advocate for programs that promote access to healthy foods, such as state-level grants to fund food pantries 		
Setting	Measures	Partnerships
Community	<ul style="list-style-type: none"> • Milestones tied to partnership development with food security organizations 	<ul style="list-style-type: none"> • Blueprint to End Hunger • Hunger Free Colorado

STRATEGY: Continue and expand partnerships in schools and with community-based organizations to promote access to high-quality nutritious food

Tactic: Meet and identify shared goals for promoting access to food among shared population		
Setting	Measures	Partnerships
Community Health care School (K-12)	<ul style="list-style-type: none"> • Milestones tied to partners in schools and community-based organizations 	<ul style="list-style-type: none"> • Broomfield FISH • Food Bank of the Rockies • Aurora Public Schools (APS), Adams 12 and Adams 14 Broomfield Schools or Boulder Valley School District





Conclusion

Children's Colorado is excited to embark on its first Community Health Implementation Strategies for the North Campus in Broomfield, with a focus on promoting mental health, access to care and food security. Through our collaborations in schools, primary care, community-based organizations and more, we can achieve better health and well-being for children and youth in the communities we serve. For the next three years and beyond, we will continue to look to our community to help inform and improve our approach to best meet the health needs of children and youth in Colorado.

References

1. Glasgow RE, Vogt TM, Boles SM. Evaluating the Public Health Impact of Health Promotion Interventions: The RE-AIM Framework. *Am J Public Health*. 1999;89(9):1322-1327. <http://10.0.8.57/AJPH.89.9.1322>.
2. Kwan BM, McGinnes HL, Ory MG, Estabrooks PA, Waxmonsky JA, Glasgow RE. RE-AIM in the Real World: Use of the RE-AIM Framework for Program Planning and Evaluation in Clinical and Community Settings. *Front public Heal*. 2019;7:345. doi:10.3389/fpubh.2019.00345
3. Glasgow RE, Harden SM, Gaglio B, et al. RE-AIM Planning and Evaluation Framework: Adapting to New Science and Practice With a 20-Year Review. *Front public Heal*. 2019;7:64. doi:10.3389/fpubh.2019.00064



Children's Hospital Colorado

Children's Hospital Colorado, North Campus
469 State Highway 7
Broomfield, CO 80023

© Children's Hospital Colorado 2023 All rights reserved.

Discrimination is Against the Law. Children's Hospital Colorado complies with applicable Federal civil rights laws and does not discriminate on the basis of race, color, national origin, age, disability, or sex. Children's Hospital Colorado does not exclude people or treat them differently because of race, color, national origin, age, disability, or sex.

Children's Hospital Colorado provides free aids and services to people with disabilities to communicate effectively with us, such as: Qualified sign language interpreters, written information in other formats (large print, audio, accessible electronic formats, other formats). Children's Hospital Colorado provides free language services to people whose primary language is not English, such as: Qualified interpreters, information written in other languages.

If you need these services, contact the hospital main line at 720.777.1234.

If you believe that Children's Hospital Colorado has failed to provide these services or discriminated in another way on the basis of race, color, national origin, age, disability, or sex, you can file a grievance with: Corporate Compliance Officer, 13123 E 16th Avenue, B450, Aurora, Colorado 80045, Phone: 720.777.1234, Fax: 720.777.7257, corporatecompliance@childrenscolorado.org. You can file a grievance in person or by mail, fax, or email. If you need help filing a grievance, the Corporate Compliance Officer is available to help you.

You can also file a civil rights complaint with the U.S. Department of Health and Human Services, Office for Civil Rights, electronically through the Office for Civil Rights Complaint Portal, available at <https://ocrportal.hhs.gov/ocr/portal/lobby.jsf>, or by mail or phone at: U.S. Department of Health and Human Services 200 Independence Avenue, SW Room 509F, HHH Building Washington, D.C. 20201 1-800-368-1019, 800-537-7697 (TDD). Complaint forms are available at <http://www.hhs.gov/ocr/office/file/index.html>.

Children's Hospital Colorado complies with applicable Federal civil rights laws and does not discriminate on the basis of race, color, national origin, age, disability, or sex.

ATENCIÓN: si habla español, tiene a su disposición servicios gratuitos de asistencia lingüística. Llame al 1-720-777-1234.

CHÚ Ý: Nếu bạn nói Tiếng Việt, có các dịch vụ hỗ trợ ngôn ngữ miễn phí dành cho bạn. Gọi số 1-720-777-1234.

주의: 한국어를 사용하시는 경우, 언어 지원 서비스를 무료로 이용하실 수 있습니다. 1-720-777-1234 번으로 전화해 주십시오.

注意: 如果您使用繁體中文, 您可以免費獲得語言援助服務。請致電1-720-777-1234。

ВНИМАНИЕ: Если вы говорите на русском языке, то вам доступны бесплатные услуги перевода. Звоните 1-720-777-1234.

ማስታወሻ: የሚናገሩት ቋንቋ አማርኛ ከሆነ የትርጉም አገልግሎት ያገኙብዎት: በነጻ ለግንዛቤ ተዘጋጅተዎል: ወደ ማስተላለፊ ቁጥር 822-0711 1-720-777-1234 (መስማት አትሳናቸው.)

ملحوظة: إذا كنت تتحدث انكر اللغة، فإن خدمات المساعدة اللغوية تتوفر لك بالمجان. اتصل برقم 1-720-777-1234 (رقم)

ACHTUNG: Wenn Sie Deutsch sprechen, stehen Ihnen kostenlos sprachliche Hilfsdienstleistungen zur Verfügung. Rufnummer: 1-720-777-1234.

ATTENTION : Si vous parlez français, des services d'aide linguistique vous sont proposés gratuitement. Appelez le 1-720-777-1234.

ध्यान दनु होस्तपाइल नेपाल बोलिन्छ भने तपाइको निम्त भाषा सहायता सवाहरू नःशुल्क रूपमा उपलब्ध छ । फोन गर्नु होस् 1-720-777-1234 ।

PAUNAWA: Kung nagsasalita ka ng Tagalog, maaari kang gumamit ng mga serbisyo ng tulong sa wika nang walang bayad. Tumawag sa 1-720-777-1234.

注意事項: 日本語を話される場合、無料の言語支援をご利用いただけます。1-720-777-1234 まで、お電話にてご連絡ください。

Nti: O buṛu na asụrụ ịbo, asụsụ aka ọsụsụ n'efu, defu, aka. Call 1-720-777-1234.

CHAI-150063081D-2023-04